

**AMERICA'S ARMY:
THE STRENGTH OF THE NATION™**

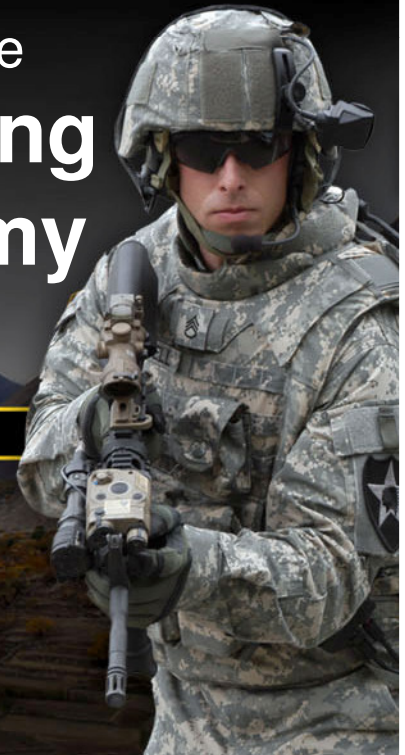


NETWORK THE FORCE ■ DETER AND DEFEAT HYBRID THREATS ■ EMPOWER AND PROTECT THE SOLDIER



Royal United Services Institute
**Building an Equipping
Program for the Army**

2 June 2011



UNCLASSIFIED

Challenges

Challenges	In an Environment of ...	Risk	Mitigated by...
Modernization and Research, Development & Acquisition	Flat / Declining Budgets	Changing Pace of Technology	Capability Portfolio Reviews Portfolios Analysis Disciplining Requirements
Need for Full Spectrum Capabilities	Uncertainty	Guess Wrong	Incremental modernization Rotational equipping
Maintaining a Balanced Force	Fiscal Pressure to Cut End-Strength	Hollow Force	Increased use of Reserves General Purpose Forces Theater Provided Equipment Contractor Support Limit Niche Capabilities

Challenges	In an Environment of ...	Risk	Mitigated by...
Modernization and Research, Development & Acquisition	Flat / Declining Budgets	Changing Pace of Technology	Capability Portfolio Reviews Portfolios Analysis Disciplining Requirements
Need for Full Spectrum Capabilities	Uncertainty	Guess Wrong	Incremental modernization Rotational equipping
"Harmony Ratios" (BOG : Dwell)	Fiscal pressure to cut End-Strength	Unbalanced Draw Down	Increased use of Reserves Re-Missioning Units Theater Provided Equipment Contractor Support