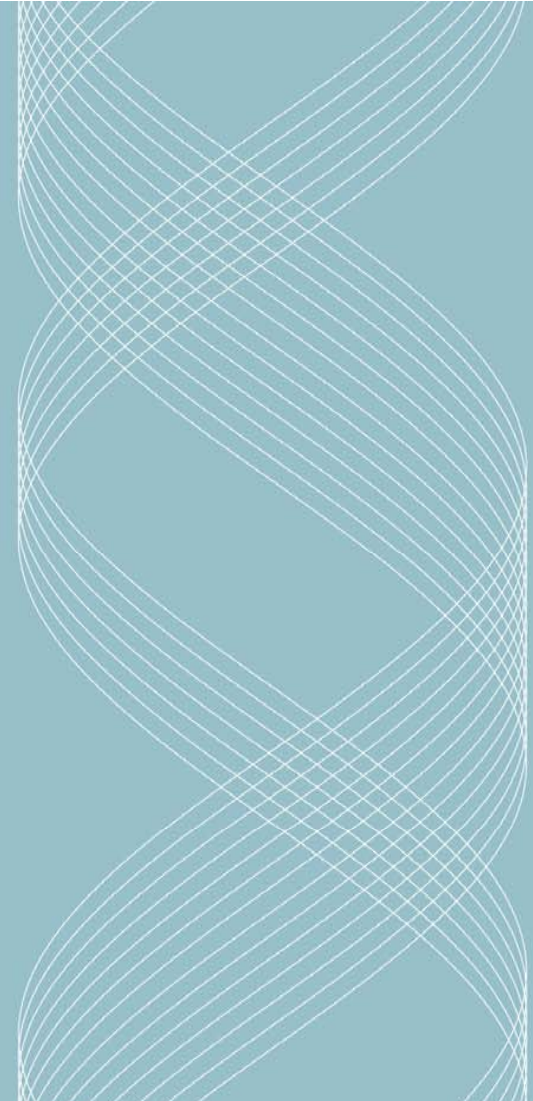




UK Resilience

**John Tesh
Cabinet Office
Civil Contingencies Secretariat**









Resilience Strategy

Cold War: Civil Protection

- **Monolithic threat**
- **Top-down management by central government**
- **Closed circle – mainly public sector**
- **Secrecy**

New World: Resilience

- **Complex risks: hazards and threats**
- **Bottom-up: local response is the building block**
- **Inclusiveness – multi-agency**
- **Transparency and openness**



Resilience Planning - Inclusiveness

Multi-level:

- **National**
- **Regional**
- **Local**

Multi-sector

- **Public**
- **Private/business**
- **Voluntary**
- **Community**

Multi-agency

- **In preparedness planning and response**

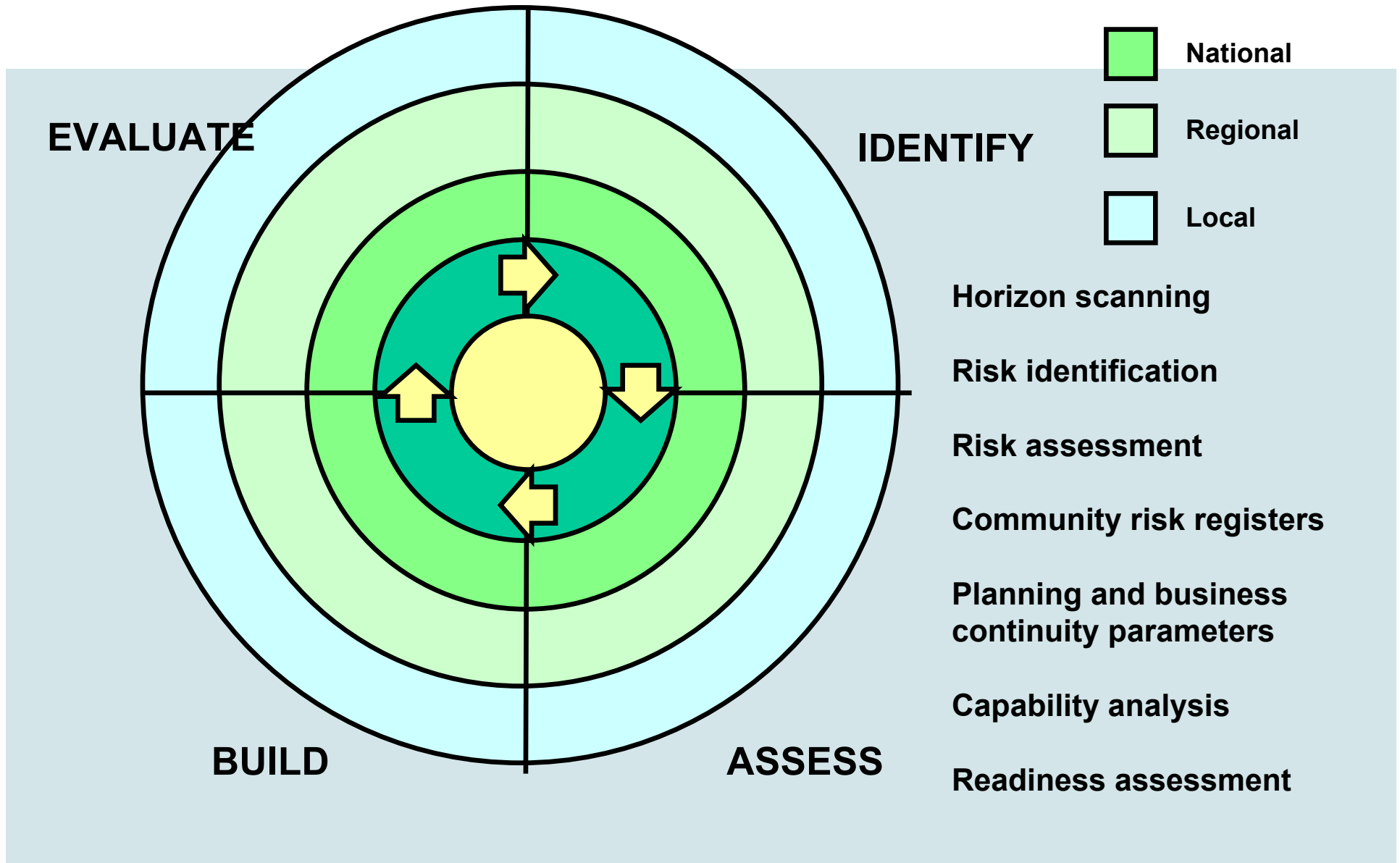


Resilience Mission

**To make the United Kingdom more resilient
through the collective action of all involved
to absorb, respond and recover from
disruptive challenges of all types**



The Resilience Onion





Risk Management

What risks do we face?



What are the consequences we might have to deal with?



What capabilities do we need to deal with those consequences?



What is the current level of capability?



What should be the targets for enhancing capability?



Implementation/Performance Management



Consequences - Planning Parameters

- **fatalities**
- **casualties**
- **contamination**
- **period of disruption**
- **warning time**
- **presumed scale of support, if any, from the Armed Forces ...**
- **... and international partners.**
- **inter-dependencies**
- **etc**



Components of Capability

- **Generic**
- **Specific**
- **Crisis Management**
- **Business Continuity**

Plans
Infrastructure
Equipment
Legislation
Supplies
People
Training



Civil Contingencies Act: overview

“A single framework for civil protection in the UK capable of meeting the challenges of the 21st century”

- **Clear set of roles and responsibilities for local responders**
- **Greater structure and consistency of civil protection activity**
- **Sound basis for effective performance management**

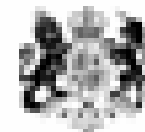


Civil Contingencies Act

- **Category 1 (“core responders”)**
 - **Risk assessment**
 - **Emergency planning**
 - **Warning and informing**
 - **Business Continuity Management**
 - **Co-operation**
 - **Information sharing**

- **Category 2 (“co-operating responders”)**
 - **Co-operation and information sharing**

- **Local authorities only**
 - **Business Continuity Promotion**



CAPABILITIES





Generic Capabilities

- **Infectious disease**
 - **Medical counter-measures**

- **Terrorist attacks – conventional/unconventional**
 - **National network of laboratories**
 - **National emergency mortuary contract**
 - **DVI team**
 - **PPE**
 - **Airwave roll-out**

- **Flooding/fire**
 - **High volume pumps**
 - **Other New Dimensions kit**



Guidance and Training

Planning Guidance...

- ✓ **Local Risk Assessment Guidance**
- ✓ **Planning Assumptions for local responders and business continuity planners**
 - ✓ **Evacuation & Shelter**
 - ✓ **Resilient Telecommunications**
 - ✓ **Data protection & Sharing**
 - ✓ **Humanitarian Assistance**

... and Training

**Emergency Planning College, Easingwold
and elsewhere**



Specific Capabilities

- 'Flu
- 'Flu
- 'Flu

Plans
Infrastructure
Equipment
Legislation
Supplies
People
Training/exercising



Crisis Management Capabilities

Central Government

Government Departments

**Government Offices of the
Regions**

etc

- ✓ Plans
- ✓ Infrastructure
- ❖ Equipment
- ✓ Legislation
- ✓ Supplies
- ✓ People
- ❖ Training



Business – and Business Continuity

- CMI Survey
 - Over 75% managers report that BCP is important to senior management.
 - Over 90% of managers believed invoked BC plans were successful

But...

- Under 60% have 'flu plans
- Under 40% annually exercise their plans



Overall Verdict – Are We ready?

Amber/Green

But how do we know?

lessons learned

National Capability Survey

readiness assessments



The Future – six things to do

1. Continue building capability

- **Humanitarian assistance**
- **Warning and informing: alerting the public**
- **Telecommunications resilience**
- **Information-sharing**
- **Counter-Terrorism**

2. Continue learning the lessons

3. Reinforce the building relationship at local, regional and national levels



The Future – six harder things to do

- 4. Engagement of citizens and communities**
- 5. Don't lose focus: refresh the risk management process**
 - **Balance threats and hazards**
 - **Balance 'protect' and 'prepare'**
 - **Stay proportionate ...?**
- 6. Raise the bar?**